# Violence exposure and burnout in healthcare sector: mediating role of work ability

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KEY WORDS: Workplace Violence; health care workers; burnout, work ability

# **S**UMMARY

**Background:** One of the most difficult problems faced by health care professionals is experiencing verbal and physical abuse from patients and their family members. Some studies have shown that health care workers, especially nurses, are up to 16 times more likely to be subject to violence than other workers. **Aims:** The aim of this study was to analyze the relationship between exposure to violence, work ability and burnout. **Methods:** Data were collected through a questionnaire to investigate health care workers' exposure to violence (Violent Incident Form), burnout (Maslach Burnout Inventory) and work ability (Work Ability Index). A sample of 300 nurses was obtained for the study. **Results:** A total of 36% of nurses indicated that they had been a victim of violence in the past 12 months. The data analysis highlighted highly significant differences in work ability, emotional exhaustion and depersonalization between health care workers who had been victims of violence and those who had not experienced violence. Finally, work ability was shown to have a mediating effect on emotional exhaustion (indirect effect: b = 2.7, BCa CI: 1.37–4.33) and depersonalization (indirect effect: b = 1.1, BCa CI: 0.48–1.87). **Discussion:** This study is one of the first to consider the mediation effect of work ability between workplace violence experienced and burnout in the healthcare sector; it reports the complexity and severity of the consequences of workplace violence in this sector.

## Introduction

Hospitals have some of the highest incidences of workplace violence (5, 24). The Joint Program on Workplace Violence in the Health Sector (53) defines workplace violence as 'Incidents where staff are abused, threatened or assaulted in circumstances related to their work, including commuting to and from work, involving an explicit or implicit challenge to their safety, well-being or health' (p 7, 2003). This

definition considers two forms of violence: physical and non-physical abuse (27). Physical abuse refers to the use of physical force against another person or persons, resulting in physical, sexual or psychological injury. This includes hitting, kicking, slapping, stabbing, shooting, pushing, scratching, biting, etc. The second is psychological violence, which concerns threats of physical violence against another person or people and can cause physical, psychological, moral or social damage. It includes verbal

abuse, uncivilized behaviour, disrespect, a dismissive attitude, intimidation, bullying, harassment and threats (8, 9).

The University of Iowa Injury Prevention Research Center ranks workplace violence into four categories based on the relationship between the attacker and the organization in order to improve understanding of the phenomenon and organize targeted interventions. These categories are criminal intent (type I), client/customer-on-employee (type II), worker-on-worker (type III) and personal relationship (type IV) violence (46). Although health workers can be exposed to all four types of violence in their jobs, type II (customer/client) is the most frequent, since most threats and assaults come from patients (or their family members and/or friends), who become violent while workers (primarily nurses or physicians) are assisting them.

Health care workers are 16 times more likely to experience workplace violence than workers in other occupations (15). Itzhaki et al (28) found that almost the 90% of the health care worker population was exposed to violence. Studies have shown that nurses tend to be exposed to violence more often than physicians due to their close proximity to patients and their families (40, 43, 51). Nurses working in emergency, psychiatric and geriatric departments are at a particularly higher risk of suffering from workplace violent behaviour from patients, their family members or friends (8, 19, 24, 34, 43). Albeit to a lesser extent, the attackers can also be colleagues and superiors. A study by INAIL (Italian Workers Compensation Authority) showed that 57% of violence on health care workers in Italy is perpetrated by patients or their family members, while 13% is committed by colleagues and/or superiors (41).

Being exposed to workplace violence can have several negative effects on workers' health, safety and productivity (35, 53). It can impact job satisfaction (58); influence turnover intention (49, 58) and job insecurity; and lead to a lack of professional responsibility, aggressive behaviour and fear when dealing with patients (2).

Several studies have focused on the direct relationship between exposure to violence and job burnout (10, 11, 16, 30, 32, 48, 52, 55, 56, 57). In 2019, the World Health Organization recognized burn-

out as a significant problem among health care professionals and included this syndrome in the 11th Revision of the International Classification of Diseases as an occupational hazard (54). It is therefore necessary to study the peculiar conditions, including exposure to third party violence, that can enhance this specific form of psychological suffering in the health care sector.

While the effects of type II violence on workers' health, safety, productivity and even burnout have been studied quite extensively, only a small number of studies have considered the relationship between exposure to violence and work ability (WA) (22, 47, 58), and the relationship between exposure to violence WA and burnout. In the 1980s, researchers at the Finnish Institute of Occupational Health developed the construct of WA and developed a generic tool to assess WA: the "Work Ability Index" (WAI). It considers the workers' self-assessed work ability in relation to work requirements, health status and the worker resources (25). WA indicates the balance between work demands and personal resources that could decline with aging (13, 44). The study of work ability has become more relevant in light of demographic changes and the extension of the working life (26), especially in the healthcare sector, where workers are exposed to high physical and emotional job demands (7, 13, 21, 37, 42) and where the workforce is—especially in Italy—'greying' significantly (6, 12).

Few studies have considered the relationship between exposure to violence, WA and burnout. However, some recent studies have shown that burnout is a consequence of impaired WA (44, 50). In this direction, workers that do not perceive themselves as adequately skilled for their job (perhaps in consequence of aging), can develop burnout. More specifically, a study of Sottimano et al (44) showed a mediation effect of work ability between age and psychological exhaustion, and a study of Viotti et al (50) that WA positively predicts enthusiasm toward the job and negatively predicts exhaustion, clarifying the directionality of the relationship between work ability and burnout.

In light of the previous literature, the present study has the following objectives:

(a) analyse the impact of violence on (a1) burnout and (a2) work ability;

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(b) analyse the relationship between experienced violence, work ability, and burnout among health-care workers.

### **Methods**

## Data collection

The data were collected using a self-reported questionnaire distributed in two large hospitals in northern Italy that commissioned the project. The questionnaire was distributed to the whole nursing staff of the hospital. The participation of the workers was completely voluntary, and anonymity of the data collection was ensured by the research group at the Department of Psychology of University of Turin. The research conformed to the Declaration of Helsinki. No treatment, including medical treatment, invasive diagnostics or procedures causing psychological or social discomfort, was administered to the participants. Moreover, the contents of the questionnaires were previously approved by the public administration committee at the two hospitals.

#### Measures

The questionnaire contained scales aimed at evaluating exposure to violence, work ability and burnout. The Violent Incident Form (VIF) created by Arnetz (3) contains four items to identify the type and frequency of the violence experienced. The items are the following: 'have you been exposed to violence' (yes/no), 'who showed aggression or violence toward you' (patient/patient's relatives/staff/others...), 'type of violent incident' (verbal aggression/threats/physical aggression), 'results of violence' (no consequences/mild consequences/severe consequences).

The Work Ability Index (WAI) by Tuomi et al (45) includes seven sections: (1) current work ability compared with lifetime best (score range: 1–10), (2) work ability in relation to mental and physical demands (score range: 2–10), (3) number of current diseases diagnosed by a physician (score range: 1–7), (4) estimated work impairment due to diseases (score range: 1–6), (5) sick leave during the past 12 months (score range: 1–5), (6) self-prognosis of

work ability for the next two years (score range: 1–4 or 7) and (7) mental resources (score range: 1–4). The total score ranges from 7 to 49. Overall, Cronbach's alpha for this inventory is  $\alpha$  =.67.

The Maslach Burnout Inventory (MBI) (33, 36) contains 22 items divided into three subscales. The first subscale, emotional exhaustion, contains nine items. The score ranges from 0 to 54. An example of an item is 'I feel emotionally exhausted from my job'. The second subscale, depersonalization, contains five items. The score ranges from 0 to 30. An example of an item is 'I seem to be treating my patients as if they were objects'. The third subscale, personal accomplishment, contains eight items. The score ranges from 0 to 48. An example of an item is 'I feel full of energy'. Each item is graded using a seven-point Likert scale of how often the participant experiences the specified attitudes and feelings in relation to aspects of their work (0 = never; 6 = every day). The Cronbach's alpha for emotional exhaustion is  $\alpha$  =.88; depersonalization  $\alpha$  =.78; personal accomplishment  $\alpha = .79$ .

# **Participants**

A total of 300 nurses participated in the study (table 1), the response rate was 60%. The participants were 85.7% female (n = 251) and 14.3% male (n = 42). This proportion reflects the real data of the Italian context, where nursing jobs are mainly done by women (38). The average age was 44.4 years old. Most of the participants were nurses (n = 247; 82.3%), 38 were HSC (health social care) workers (12.7%) and 15 were obstetricians (5.0%).

# Statistical Analysis

All statistical analyses were conducted using IBM SPSS 26 (Armonk, New York, USA). Preliminary analyses included descriptive statistics. We then tested the prevalence of episodes of violence in the two hospitals in northern Italy and the relationships between this exposure to violence, burnout and work ability. For this purpose, we used the t test and ANOVA. Then, we tested the mediating role of work ability between exposure to violence and (1) emotional exhaustion, (2) depersonalization and (3)

Table 1 - Socio-demographic characteristics of participants

	0 1	1 1
Gender	N	%
Male	42	14.3
Female	251	85.7
Marital status		
Single	66	22.0
Married	195	65.0
Divorced	36	12.0
Widow	3	1.0
Offspring		
Yes	208	69.3
No	92	30.7
Job		
Nurses	247	82.3
HSC workers	38	12.7
Obstetrician	15	5.0
Night shifts		
Yes	149	49.8
No	150	50.2
Availability		
Yes	154	51.7
No	144	48.3

personal accomplishment, controlling for age and gender (Figure 1) on the basis of PROCESS (SPSS 26) (23). The mediation analysis fit model 4, which is when the relationship between a predictor vari-

able and an outcome variable can be explained by their relation to a third variable, the mediator variable (20).

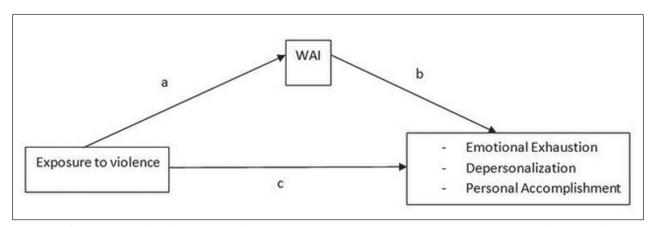
### RESULTS

# Exposure to violence

While 63.9% of participants declared that they had never been a victim of workplace violence, 23.8% had been a victim of workplace violence once or twice in the past 12 months, and 12.2% three or more times in the past 12 months. In 62.1% of cases, the violence was perpetrated by relatives or visitors of a patient, 37.9% by patients, 23.3% by colleagues and 14.6% by superiors. The sum of the percentages exceeded 100% because some workers had been victims of several attackers: 62.7% of the workers had suffered attacks perpetrated by a single type of attacker, while 32.4% by two different attackers and 4.9% by three attackers.

Verbal aggression represented 89.2% of the episodes of workplace violence, while threats accounted for 22.3% and physical aggression for 6.8%. Also in this case, the sum of the percentages exceeded 100% because some workers had been victims of several type of violence: 80.8% of workers had suffered a single type of violence (mainly verbal aggression), while 16.2% from two types of violence and 3% from three types of violence.

Fortunately, most of the participants (80.4%) said they experienced no repercussions following the in-



**Figure 1** - Schematic model of WAI as a mediator between exposure to violence and three dimensions of burnout (Andrew Hayes's mediation model, Model 4)

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Table 2 - Data about exposure to violence

Experiencing workplace violence	N	%				
Yes	106	36.1				
No	188	63.9				
Source of workplace violence incidence						
Patients	39	37.9				
Families/Friends of patients	64	62.1				
Coworkers	24	23.3				
Superiors	15	14.6				
Type of violence						
Verbal aggression	91	89.2				
Threats	23	22.3				
Physical aggression	7	6.8				
Consequences of violence						
No consequence	86	81.9				
Mild consequences	19	18.1				

cidence of violence, while 19.6% had mild health consequences (Table 2).

Considering the socio-demographic characteristics, women and men were equally exposed to violence (35.9% of women and 35.9% of men were exposed to violence). The average age of the participants did not differ significantly between those who had (mean = 44.6 years) and had not (mean = 44.4 years) experienced violence.

Considering professional qualifications, the workers most exposed to violence were nurses (37.4%), followed by HSC workers (33.3%) and midwives (20.0%).

# Exposure to violence and differences in work ability and burnout

Considering exposure to violence as a dichotomous variable, 63.9% of participants had never been a victim of violence, and 36.1% had been in the past 12 months. Considering these two groups, we tested the differences in their work ability and burnout, with the latter defined by emotional exhaustion, depersonalization and personal accomplishment.

The results of the t-test showed significant differences in terms of work ability, emotional exhaustion and depersonalization between health care workers who had been victims of workplace violence and those who had not (Table 3). More specifically, the WAI score was higher among workers who had not experienced workplace violence compared to those who had.

Similarly, workers who had experienced workplace violence showed higher levels of emotional exhaustion) and depersonalization. However, the two groups did not differ significantly with respect to personal accomplishment. Levels of personal accomplishment were higher among those who had not been victims of violence, but the difference was not statistically significant (Table 3).

# Relationship between exposure to violence, work ability, and burnout among health workers

To evaluate the relationship between exposure to violence, work ability and burnout, we conducted the mediation analysis assuming the existence of a mediating effect of work ability between exposure to violence (dichotomized variable, where 1 = has been a victim of violence and 0 = has not been victim of

**Table 3** - Work ability, emotional exhaustion, depersonalization, and personal accomplishment in relation to exposure to the violence

	No episode	s of violence	1 or more episodes of violence in the last 12 months		T test	
	M	SD	M	SD	t	P
Work Ability Index	39.5	4.9	35.8	6.0	5.28	.000
Emotional Exhaustion	15.6	10.0	21.6	11.9	-4.22	.000
Depersonalization	4.7	4.9	7.2	7.0	-3.12	.002
Personal accomplishment	33.5	8.5	32.7	7.6	0.75	.455

violence) and burnout. Models (Figure 1) were controlled for age.

Scores for work ability and depersonalization can vary between age groups. Younger workers showed significantly higher WAI scores (F = 10.02, p = .000) and depersonalization (F = 3.41, p = .018) than older workers. Thus, age was correlated with work ability and depersonalization (Table 4), indicating that age could act as a confound in the mediation analyses.

The first model tested (Figure 1) presents exposure to violence as the independent variable (X), work ability as the mediator variable (M) and depersonalization as the dependent variable (Y). The

results of the mediation analysis for work ability as a mediator between exposure to violence and emotional exhaustion showed that the total effect of exposure to violence on emotional exhaustion was significant. The significant coefficients of path a and path b indicated negative associations between the exposure to violence and work ability (path a) and between work ability and emotional exhaustion (path b). Also, the direct effect of exposure to violence on emotional exhaustion was significant (path c). Finally, the indirect relationship between exposure to violence and emotional exhaustion through WAI was statistically significant (Table 5).

Table 4 - Bivariate correlations among age, work ability and burnout

	Age	Work ability	Emotional exhaustion	Depersonalization
Work ability	362**			
Emotional exhaustion	.006	384**		
Depersonalization	141*	250**	.557**	
Personal accomplishment	.029	.141°	228**	326**

Table 5 - Mediation analyses: WAI mediates the relationship between exposition to violence and burnout

Variable	Total effect		Path $c$ and $b$		Path a		Indirect effect			
	В	SE	В	SE	В	SE	В	SE	LLCI	ULCI
Outcome: En	Outcome: Emotional exhaustion									
Violence	7.11**	1.39	4.31*	1.40	-	-	2.80	0.75	1.52	4.45
WAI	-	-	-0.73**	0.13	-3.84**	0.66				
$\mathbb{R}^2$	0.10	0.20	0.23							
F	13.07	20.83	37.87							
Outcome: De	personalizat	ion								
Violence	3.01**	0.75	1.865*	0.77	-		1.15	0.37	0.50	1.95
WAI	-	-	-0.29**	0.07	-3.91**	0.64				
$\mathbb{R}^2$	0.08	0.14	0.25							
F	10.74	13.17	42.09							
Outcome: Per	Outcome: Personal Accomplishment									
Violence	-1.11	1.13	-0.18	1.19	-	-	-0.92	0.42	-1.77	0.11
WAI		-	0.24*	0.11	-3.81**	0.66				
$\mathbb{R}^2$	0.01	0.02	0.23							
F	0.67	2.10	36.88							

<sup>\*</sup> p < 0.05, \*\* p < 0.001

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The second model tested (Figure 1) presents exposure to violence as the independent variable (X), work ability as the mediator variable (M) and depersonalization as the dependent variable (Y). The results of the mediation analysis for WA as a mediator between exposure to violence and depersonalization showed that the total effect of exposure to violence on depersonalization was significant. The significant coefficients of path a and path b indicated negative associations of exposure to violence with WA (path a) and negative associations of WA with depersonalization (path b). Further, the direct effect of exposure to violence on depersonalization was significant (path c). Finally, the indirect effect between exposure to violence and depersonalization through WA was statistically significant (Table 5).

The third model tested (Figure 1) considered exposure to violence as an independent variable (X), WAI as a mediator variable (M), and personal accomplishment as a dependent variable (Y). However, the results of the mediation analysis for work ability as a mediator between exposure to violence and personal accomplishment were not significant (Table 5).

#### DISCUSSION

The prevalence of episodes of violence perpetrated within the two hospital settings was quite high, exceeding 30% of the health care workers surveyed. Data regarding the prevalence and type of violence were in line with previous studies: the main type of violence experienced by our sample was type II (perpetrated by patients and their relatives) (1, 18, 19, 29, 34, 43). Moreover, verbal attacks prevailed over other forms of violence, similar to other recent studies conducted in Italy (39, 43) and abroad (1, 17, 18, 28, 29, 31).

Burnout (particularly the two sub-dimensions of emotional exhaustion and depersonalization) was significantly and positively associated with work-place violence, in line with previous studies (10, 11, 16, 30, 32, 52, 56, 57).

As expected, we found also a correlation between workplace violence and work ability, as previously indicated in the few studies that investigated this relationship (22, 47, 51).

Moreover, the mediating effect of work ability between exposure to violence and burnout emerged, specifically in relation to emotional exhaustion and depersonalization. While levels of personal accomplishment were higher among those who were not victims of violence, the difference was not statistically significant and thus not mediated by work ability. Our data confirm a role of mediator of WAI, in line with the study of Sottimano et al (44) that showed a mediation effect of work ability between age and emotional exhaustion. Furthermore, our data confirm the results emerged in study of Viotti et al (50) that indicated that work ability positively predicts enthusiasm toward the job and negatively predicts emotional exhaustion, clarifying the directionality of the association between work ability and burnout. In this perspective, exposure to the violence could undermine the perception of work ability of hospital staff and consequently expose to burnout. Being exposed to workplace violence can be interpreted, coherently with other studies (48), as an increase in job demands that primarily affects the reduction of perceived work ability and, subsequently, enhances emotional exhaustion and depersonalization, which are the two core dimensions of burnout that are mainly related to the contextual factors of the job.

This study was not without limitations. First, the study used a cross-sectional design and self-reported measures. Future studies should consider objective data related to experienced violence (such as formal complaints registered by hospital management) and possibly other health assessments as conducted by occupational physicians. Moreover, a wider sample should be considered so as to deepen the age-work ability-burnout relationship and to identify burnout protection factors that may be linked to the sustainability of work of older nurses. Finally, future research should study the differences between nurses from wards with different levels of expected violence. As underlined by Arnetz et al (4), effective interventions aimed at preventing violence need to be data driven and unit based.

Despite these limitations, this study is the first (to our knowledge) to examine the mediating effect of work ability between workplace violence and burnout. We reported on the complexity and severity of the consequences of verbal and physical assault.

Measures need to be introduced to support the performance of health workers (14), to increase both the security and safety of health care professionals and to preserve their work ability throughout their working lives.

Finally, the current pandemic situation must be taken into consideration. The data for this study were collected before the COVID-19 pandemic. The results of this study are rather worrying because they highlight and confirm an alarming situation. The relationship between work ability, burnout and health are not fully known. Until a few months ago, the health care workers being lauded as 'heroes' were victims of uncivilized aggression, including real physical violence, in the workplace. It is possible to imagine that in the coming months, burnout levels may increase while work ability is compromised due to the quality and quantity of the pandemic workload. It is unclear if the current situation will lead to a reduction in the instances of violence against health care workers due to their greater perceived social value.

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No potential conflict of interest relevant to this article was reported by the authors