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Special issue on 'new transdisciplinary practices for intelligent manufacturing for industry 4.0'

This is the final peer-reviewed author's accepted manuscript (postprint) of the following publication:

*Published Version:*

Peruzzini M., Wognum N., Verhagen W. (2022). Special issue on 'new transdisciplinary practices for intelligent manufacturing for industry 4.0'. INTERNATIONAL JOURNAL OF COMPUTER INTEGRATED MANUFACTURING, 35(1), 1-3 [10.1080/0951192X.2022.2028369].

*Availability:*

This version is available at: <https://hdl.handle.net/11585/949358> since: 2024-02-06

*Published:*

DOI: <http://doi.org/10.1080/0951192X.2022.2028369>

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(Article begins on next page)

This is the final peer-reviewed accepted manuscript of:

**Margherita Peruzzini, Nel Wognum & Wim Verhagen (2022) Special issue on 'new transdisciplinary practices for intelligent manufacturing for industry 4.0', International Journal of Computer Integrated Manufacturing, 35:1, 1-3.**

The final published version is available online at:

<https://doi.org/10.1080/0951192X.2022.2028369>

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## Editorial

### Special Issue on “New transdisciplinary practices for intelligent manufacturing for Industry 4.0”

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#### Biographical notes:

Margherita Peruzzini is Associate Professor at the Department of Engineering "Enzo Ferrari", University of Modena and Reggio Emilia, and works in the research groups of Methods and Tools for Industrial Engineering. She co-founded the X-in-the-Loop Simulation Lab ([www.xilab.unimore.it](http://www.xilab.unimore.it)) and she is part of the inter-department Lab (INTERMECH MO.RE.) that works on advanced mechanics for industrial applications. Her topics of research are: Digital Manufacturing, Virtual prototyping, Human-Centered Design, User Experience, Ergonomics, Human Factors in Industry 4.0. She is part of the Board and Conference Coordinator of the International Society of Transdisciplinary Engineering (ISTE) <https://intsoctransde.org>. She has over than 140 peer-reviewed publications on Scopus and Web of Science.

Nel Wognum is a guest researcher at Technical University of Delft. She has graduated in Medical Informatics in Leiden University and has received a PhD in Explanation in Knowledge Systems in the University of Twente. She has worked as a teacher and was involved in research in concurrent engineering and cross-organisation (supply-chain) collaboration in Technical University of Twente and in Wageningen University in The Netherlands. She is Vice Treasurer of the International Society of Transdisciplinary Engineering (ISTE) <https://intsoctransde.org>.

Wim Verhagen is a Senior Lecturer within Aerospace Engineering and Aviation, School of Engineering, RMIT University. His research covers predictive maintenance, focusing on the development, implementation and validation of data-driven and hybrid diagnostic and prognostic models for aircraft systems, and extending to decision support, covering a comprehensive and integrated set of models to streamline and optimize maintenance planning, execution and control on operational and tactical time horizons. Wim is General Secretary of the International Society of Transdisciplinary Engineering (ISTE) <https://intsoctransde.org>. He has over 70 peer-reviewed publications that can be found at Web of Science, Scopus, Google Scholar and ResearchGate.

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Transdisciplinary Engineering (TE) is an emerging area of research able to evolve traditional engineering approaches by transcending the technical disciplines. It can be successfully applied in different fields, by combining natural sciences, applied sciences, social sciences, and humanities to achieve a higher level of comprehension and awareness of the context in which industrial products, processes, systems, and services will be implemented and experienced by users (Borsato et al., 2016). Research in TE also incorporates social science methodologies to acquire knowledge about users and context, and solve ill-defined, socially relevant problems. Based on recent evidence, it can be stated that numerous engineering problems can be characterised as ill-defined and socially relevant, too (Wognum et al., 2019).

Industry 4.0 is today a well-known paradigm that pushes the vision of a smart factory based on intelligent manufacturing. The intelligence of machines is mainly enabled by networking production systems and real-time process control via cyber-physical systems (CPSs) and Internet-of-Things (IoT) to have greater productivity through resource efficiency. However, a lot of aspects need to be included to fully achieve this challenging objective, from selection of sensors and smart components to efficient and feasible data collection, proper information system architecture to reliable data analysis, to knowledge representation and data requirements definition, until production line management, also including the need for people with the right type of knowledge and interaction with humans. Indeed, intelligent manufacturing is not just about machines, as we can think in a general way, but also about people and product-process knowledge management, merging the physical and digital worlds (Zhong et al., 2017). As a matter of fact, creating a smart factory is a complex problem. To support a fully sustainable development, based on resource-efficient production systems, promoting safety, innovation, and economy, smart factories need to exploit digital trends as well as users' active participatory and collaborative processes (Peruzzini et al., 2020). A vertical networking of smart production systems is required as well as a horizontal networking of smart logistics, production, marketing and smart services, able to generate global value-creation networks, including integration of business partners and customers, and new business and cooperation models across companies and countries.

In smart factories, machines are becoming more and more digitised and technologically advanced. In this context, new approaches and methodologies are required to bridge the gaps between technical and social sciences. TE approaches can help to bring the intelligence into the shop floor to provide factories with flexible and adaptive behaviours (e.g., self-steering or continuous improvement teams). Moreover, social sciences are necessary to include people from practice and relate their needs and the system features at different levels (considering the users, the context, the machine, and the interface). Next to different methodologies, novel technologies like virtual tools are necessary to anticipate critical conditions and to envisage possible solutions. In addition, proper training is needed for people to understand the new processes and to be able to work in the new environment and collaborate with others. The new mindset needs to be incorporated on all levels in the organisation, from top management to the work floor.

This special issue is aligned with these developments and challenges. It includes invited papers selected from contributions to the 27<sup>th</sup> International Conference on

Transdisciplinary Engineering held online from 1<sup>st</sup> to 10<sup>th</sup> July 2020, hosted by the Warsaw University of technology, Poland (Pokojski et al., 2020) and supported by the International Society for Transdisciplinary Engineering (ISTE). The authors come from traditional industrial countries, such as Italy, Germany and Poland in Europe, and more recently industrialized countries like Brazil in South America, and Australia. The geographical distribution demonstrates how attention to TE approaches is widespread all over the world and represents a new topic of discussion shared among Industry and Academia.

In this issue five papers are included, each of them focusing on a specific issue related to the design of modern factories and the implementation of successful TE practices.

The first paper entitled “A Multi-Criteria Decision Tool for FMEA in the Context of Product Development and Industry 4.0” by Leite et al. deals with data analysis and real-time processing in Industry 4.0, which are both important to create an efficient, highly connected smart factory. In particular, the paper addresses Failure Mode & Effect Analysis (FMEA) and proposes a dedicated tool to contribute to decision-making by processing data to improve design, manufacturing, and maintainability of products. This consequently improves accuracy and reduces bias in the evaluation process of FMEA in different organisations. The findings show how a transdisciplinary approach can help in using different evaluators, taken from traditional methods, supporting strategic decision making.

The second paper entitled “scone - A Requirements Management Tool Embedded in an Overall Variability Methodology” by Rock et al. is about the design and management of customized product variants, which leads to complex and error prone analysis and development processes. Authors use a transdisciplinary variability methodology to support requirements management and define a tool, called “scone”, to address the outlined problems. Such a tool enables the user to easily manage requirement specifications and augment them with information on variability supporting the following production phases and leading to a proper system development process.

The third paper entitled “Concept of a Design Activity Supporting Tool in the Design and Development Process of CPS” by Knap et al. is about the design of CPS in order to satisfy the needs of multi-disciplinary project teams and proposes a dedicated software tools which enable easy access to the acquired and accumulated knowledge. Such a tool provides support for designers with a high level of search automation, and contemporarily quick and easy definition of all relevant instances of activity, related contextual information, related instances of activity, and their resources, gained by designers’ experience and examples of use in specific previous projects.

The fourth paper entitled “Creation of a UX index to design human tasks and workstations” by Grandi et al. focuses on human-related issues in Industry 4.0 and proposes the definition of a User eXperience Index (UXI) to assess the quality of human-system interaction during job tasks and, consequently, evaluate the design of both process and workstation. The proposed approach can be applied to improve the design of human tasks in the smart factory, using a virtual simulated world to anticipate and objectify the workers’ experience to improve the factory overall design, according to a transdisciplinary perspective.

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Finally, the fifth paper entitled “Transdisciplinary System of Systems Development in the Trend to X4.0 for Intelligent Manufacturing” by Mo et al. examines, from a high-level system of systems perspective, how transdisciplinary engineering can create a model of evolutionary X4.0 and how intelligent manufacturing can be developed towards X4.0 within the transdisciplinary modelling framework. The paper aims at generalising the strategy of migrating into X4.0, where ‘X’ is a notion of specificity of an industry sector and identifying the most important ingredients that smart manufacturing companies need to develop or acquire in the X4.0 system development process.

We would like to thank all the reviewers who gave their significant comments and suggestions for improving the published papers in this special issue, and the contributors to make the publication of this special issue. A special thank is given to Prof. Stephen T. Newman, editor-in-chief of the International Journal of Computer Integrated Manufacturing, and Dr. Aydin Nassehi, managing editor, who gave their great support.

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